**Robert David Steele**

Hispanic Form with Matronymic: Robert David Steele Vivas

11005 Langton Arms Court, Oakton, VA 22124

Skype: robert.david.steele.vivas

Email: robert.david.steele.vivas@gmail.com

Cell: 571.455.2883

**Security**

US Citizen DPOB: 16 July 1952 Oceanside NY

TS/SCI Full-Scope Polygraph 1976-2006

OPM SSBI completed 15 March 2012 pending adjudication

**Availability**

Immediate, as Geographic Bachelor (Spouse employed in Washington, DC for next 4 years).

**Languages**

Native English, Fluent Spanish, Elementary French.

**Employment History**

**Earth Intelligence Network (501c3 Public Charity)**

Chief Executive Officer (2006 –

* Recruited 23 other pioneers to design the digital World Brain & Global Game
* Proponent for information-based governance beyond governments, Multinational, Multiagency, Multidisciplinary, Multidomain Information-sharing and Sense-Making (M4IS2)
* Created strategic analytic model for global holistic analysis, gaming, & participatory democracy
* Pioneered multinational Information Operations (IO)
* International speaker on peacekeeping intelligence and information peacekeeping
* Trained United Nations “Class Before One” and helped establish hybrid unit
* Provided analytic support to UN Commission in Guatemala (March – July 2010)
* Published two foundation books
* *INTELLIGENCE for EARTH: Clarity, Diversity, Integrity, & Sustainability* (2010)
* *COLLECTIVE INTELLIGENCE: Creating a Prosperous World at Peace* (2008)
* Chile, Denmark, Guatemala, Italy, Spain

**Open Source Solutions, Inc. (Virginia C Corporation focused on Global Education)**

Chief Executive Officer (1993 – 2010)

* Created modern Open Source Intelligence (OSINT) discipline across 90+ countries
* Created first handbooks in the discipline for UN, NATO, DoD, Special Forces
* Inspired creation of new units now employing roughly 25,000 specialists
* Created concepts of Smart Nation, Information Arbitrage, Information Peacekeeping
* International speaker on role of information as foundation for development harmonization
* Organized and managed global conferences training 7,500 mid-career officers
* Created 30,000 pages of original content still online, free, and relevant
* Created thousands of relationships across national and organizational boundaries
* Inspired sharing across eight “tribes” of intelligence (academia, civil society, commercial, government, law enforcement, media, military, non-government/non-profit)
* Our annual information technology review was consistently superior to that of In-Q-Tel
* Published five foundation books
* *INFORMATION OPERATIONS: All Information, All Languages, All the Time* (2006)
* *THE SMART NATION ACT: Public Intelligence in the Public Interest* (2006)
* *PEACEKEEPING INTELLIGENCE: Emerging Concepts for the Future* (2003)
* *THE NEW CRAFT OF INTELLIGENCE: Personal, Public, & Political* (2002)
* *ON INTELLIGENCE: Spies and Secrecy in an Open World* (2000)
* Contracted by the Office of Personnel Management, Western Management Development Center
	+ From 1997-2002, lectured to senior executive candidates on global reality, intelligence
	+ In final year served as course director for two offerings of the national security course
* Produced OSINT for the multiple clients with global needs
* Roughly $10 million in revenue with one full-time employee (self)
* From indigenous local knowledge in 29 languages (now 33) to global geospatial and online
* IRS audit of 2007 found “no change” for an extremely complex global small business
* Australia, Austria, Belgium, Chile, Denmark, France, Germany, Italy, Lebanon, Luxembourg, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom

**United States Marine Corps (1976-1996)**

Civil Service (GM-14) (1988-1993)

Officer of Marines (Reserve) (1976-1996)

* As second-ranking civilian (GM-14) for US Marine Corps intelligence, from 1988-1993
* Tried and failed to redirect DoD from worst-case to most-likely scenarios
* Tried and failed to get DoD to focus on open communications with all external parties
* Created Service General Defense Intelligence Program (1985-1988)
* Created Marine Corps Intelligence Center/Command (1988-1992)
	+ Study Director for first global study using only unclassified information, *Planning and Programming Factors for Expeditionary Operations in the Third World* (MCCDC, 1990)
	+ Created original analytic model with 144 factors, five degrees of difficulty for each factor
* Pioneered the all-source fusion workstation & access to open source information
* Managed Congressional, Departmental, and Inter-Agency relationships
* In Reserve capacity, served as Adjunct Faculty for Intelligence, Marine Corps University
* As infantry, intelligence, security/personnel officer (active 1975-1979, reserve 1979-1996)
* Selected to help write *Marine Corps Master Intelligence Plan* (MCMIP)
* Promoted to field grade (Major/O-4) over course of 20 years in the Reserve
* Colombia, El Salvador, Japan, Korea, Mexico, Okinawa, Panama, Philippines

**Central Intelligence Agency**

Operations Officer (1979-1988)

* Top performer (top 10% in class, selected/completed Mid-Career Course 101 (War College))
* Recruited 25 traitors, managed over 100 clandestine assets, spent $100K/month
* Managed one global influence operation and global program to penetrate a denied area
* One of two officers assigned to penetrate terrorist target in Latin America in 1980’s
* Created first *Standard Operating Procedures for a (Clandestine) Field Station*
* Hand-picked to pioneer advanced information technology inclusive of artificial intelligence (all aspects inclusive of deep debriefings of specialists to acquire heuristics) for entire agency
* Founding Member (National) Advanced Information Processing & Analysis Steering Group
* Member, (National) Information Handling Committee, (National) Future Intelligence Requirements and Capabilities Committee, various technical working groups (e.g. imagery, signals)
* Hand-picked for DCI’s Advanced Program & Evaluation Group (APEG) – everything technical
* Resigned to accept Marine Corps invitation to create new intelligence capability
* Subsequently testified against secrecy and against torture to various commissions
* Colombia, Costa Rica, Cuba, El Salvador, Honduras, Nicaragua, Panama, Venezuela

**Education**

**Naval War College (1987-1990)**

 Professional Certificate in Defense Studies, 3.3 out of 4.0, with distinction

 Strategy, Defense Acquisition & Economics, Maritime/Joint Operations

**University of Oklahoma (1985-1987)**

MPA in Public Administration, 4.0 out of 4.0, Pi Alpha Alpha Honor Society

 Thesis on strategic and tactical national security information (mis)management

**Lehigh University (1974-1976)**

 MA in International Relations, 3.6 out of 4.0, Research Fellow

 Thesis on predicting and remediating revolution across multiple dimensions

* Original analytic model fully operationalized—specific data sources for each factor
* Political-Legal, Socio-Economic, Ideo-Cultural, Techno-Demographic, Natural-Geographic
* Pioneered citation analytics identifying disciplinary & organizational blind spots

**Muhlenberg College (1970-1974)**

AB in Political Science, 3.8 in major, 2.6 over-all, Research Assistant to Chairman & Dean

 Senior Thesis on Multinational Corporations (MNC) and Home / Host Country Issues

* MNC Thesis bibliography published by Council of Planning Librarians (1975)

**Singapore American High School (1967-1970)**

 Diploma Advanced Placement and Honors

 Grand Prize Science Fair (Hydroponics), Varsity Sports, Student Government

**Teaching & Instructor Experience**

**United Nations (2007, 2010)**

Course Developer & Lecturer (Open Source Intelligence, Information Operations)

*Class Before One Inter-Agency Information-Sharing & Analytics* (United Nations, Beirut, 2007)

**International Conference on National Security & National Competitiveness (1992-2006)**

Lecturer and Conference Organizer, 750 Speakers Recruited, 7500 Mid-Career Officers Trained

**Special Operations Command (1997-2006)**

Lecturer and Course Organizer (Open Source Intelligence, Information Operations)

*Special Operations Open Source Intelligence Handbook* (June 2004, draft for SOF completion)

*Asymmetric Warfare, Information Warfare, Open Source Intelligence* (US Special Operations, 1999)

**Western Management & Development Center, Office of Personnel Management (1997-2002)**

Lecturer (National Decision-Support/Intelligence), Course Director (National Security)

**North Atlantic Treaty Organization (2000-2002)**

Lecturer (Open Source Intelligence)

*NATO Open Source Intelligence Reader* (NATO, 2002), *Open Source Intelligence Handbook* (NATO, 2001)

**Defense Intelligence Agency (1992-1997)**

Lecturer (International Open Source Intelligence), Senior Intelligence Officer’s Course

*Open Source Intelligence Handbook* (Joint Military Intelligence Training Center, 1996)

**Marine Corps University, U.S. Marine Corps, Quantico, Virginia (1992-1995)**

Adjunct Faculty for Intelligence (Multidisciplinary)

*Intelligence Reader* (2 volumes, Marine Corps University, AY 1992-1993)

**Amphibious Warfare School, U.S. Marine Corps (1977-1979)**

Distance Learning Mentor for Officers Stationed at Marine Corps Recruit Depot San Diego

**Awards & Honors**

Commissioner’s Decanter Scotland Yard 2002 For advances against global crime & terror

Year in Computers Publication 2000 For advancing open source information

Gratitude Colleagues 1996 For advancing open source intelligence

Unsung Hero *Microtimes* 1996 For pioneering open source intelligence

Unsung Hero *Microtimes* 1994 For pioneering open source intelligence

Hackers Conference Silicon Valley 1994 Elected to honorary membership

Hackers on Planet Earth New York 1994 First speaker and life-time honorary member

Appreciation Letter DoD 1993 For advances against global narcotics

Future of the Spy Alvin Toffler 1993 Created chapter centered on open sources

Achievement DoD 1991 For creating Marine Corps Intelligence Center

Exceptional Achievement CIA DCI 1987 For advances in information technology

Special Achievement CIA DDO 1987 For unusual success in Central America

Pi Alpha Alpha Society 1987 Elected for 4.0 average in MPA at OU

Meritorious Honor (Group) State 1982 For service under fire in El Salvador

**Training**

|  |  |  |
| --- | --- | --- |
| 1993-2007 | Commercial Intelligence & Security, Futures Issues | 15+ conferences & courses |
| 12/08/1991  | Intelligence Policy Issues  | Harvard (JFK)  |
| 06/05/1989  | Command & Staff  Operations  | Marine Corps University  |
|  05/02/1989  | Military Intelligence Analysis | USN-USMC Intelligence Training  |
| 06/15/1988 | Leadership at Sea (Provisional Offshore D Skipper) | US Naval Academy Sailing Squadron |
| 06/01/1987  | Mid-Career Management  | CIA Office of Training  |
| 12/10/1986  | Information Technology (various courses) | CIA Office of Training  |
| 10/06/1986  | Imagery for Managers  | CIA Office of Training  |
| 07/07/1986  | Management & Supervision (three courses) | CIA Office of Training  |
| 06/09/1986  | Contract Management  | CIA Office of Training  |
| 04/14/1986  | Field Station Management  | CIA Office of Training  |
| 03/03/1986  | Cryptology for Managers  | NSA Office of Training  |
| 02/10/1986  | Analytic Tradecraft (various courses) | CIA Office of Training  |
| 10/17/1979  | Clandestine Operations (Ops I, Ops II, PM Basic) | CIA Office of Training  |
| 09/03/1979  | Career Trainee Course | CIA Office of Training  |
| 08/20/1979  | Security & Classified Materials Control | CIA Office of Training  |
| 04/03/1978  | Administration (Personnel Management) | USMC Adjutant School |
| 06/13/1977  | Amphibious Warfare Operations  | USMC Amphibious Warfare School  |
| 06/07/1976  | Security & Classified Materials Control | NavSecGrp Okinawa |
| 03/15/1976 | Leadership in Infantry Operations | USMC Basic School |

**Personal**

Marital Status: Married since 15 August 1988 (23 years)
Spouse's Name: Kathy Lynette Steele nee Jones of West Virginia

Spouse’s Employer: Central Intelligence Agency, Directorate of Intelligence
Children: Patrick James (22), Matthew Brian (19), Sean Joseph (16)

Early Life: Colombia, Dutch West Indies, Philippines, Singapore, Thailand, Viet-Nam, Global (Esso Child)

Interested: Off-Shore Sailing, Non-Fiction Reading (#1 Amazon Reviewer for Non-Fiction), Racquetball

**Keywords**

Analytics; Big Data; Blogging; Business Strategy; Call Center as Warning / Education Grid; Collection Management; Computer-Assisted Analytics; Decision-Support (Intelligence); EarthGame; Diversity; Ethics; Future-Proofing; Geospatial as Root; Ghost-Writing; Human Intelligence (15 Types); Human Relations (21st Century); Hybrid Governance; Hybrid Intelligence; Integrity in Whole Systems Sense; Innovation; Intelligence (Decision Support); Leadership Development; M4IS2; Man-Machine Analytics; Multinational, Multiagency, Multidisciplinary, Multidomain Information-Sharing and Sense-Making (M4IS2); Open Source Everything (e.g. Autonomous Internet, Crowd-Funding, Crowd-Seeding, Crowd-Sourcing, Open Access, OpenBTS, Open Cloud, Open Data, Open Education, Open Geospatial, Open Government, Open Hardware, Open Innovation, Open Journalism, Open Knowledge, Open Media, Open Science, Open Software, Open Standards, True Cost); Open Source Intelligence (OSINT); Organizational Development; Organizational Intelligence; Panarchy; Participatory Governance; Public Speaking; Reconnaissance; Requirements Definition; Research; Resilience; Serious Games; Stabilization & Reconstruction; Strategic Foresight; Sustainability; Sustainable Design; Teaching; Training; Visualization of Complex Concepts; Whole of Government; World Brain, World Game

**Publications**

**Books Written**

*THE OPEN SOURCE EVERYTHING MANFESTO: Transparency, Truth & Trust* (Berkeley, CA: North Atlantic/Evolver Editions, 5 June 2012, generally in Top 100 multiple categories since release)

*INTELLIGENCE FOR EARTH: Clarity, Diversity, Integrity, & Sustainability* (Oakton, VA: Earth Intelligence Network, 2010)

*ELECTION 2008: Lipstick on the Pig* (Oakton, VA: Earth Intelligence Network, 2008)

*THE SMART NATION ACT: Public Intelligence in the Public Interest* (Oakton, VA: Open Source Solutions International Press, 2006)

*INFORMATION OPERATIONS: All Information, All Languages, All the Time* (Oakton, VA: Open Source Solutions International Press, 2006)

*THE NEW CRAFT OF INTELLIGENCE: Personal, Public, & Political* (Oakton, VA: Open Source Solutions International Press, 2002)

*ON INTELLIGENCE: Spies and Secrecy in an Open World* (Armed Forces Communications and Electronics Association Press, 2000; Oakton, VA: Open Source Solutions International Press, 2002)

**Books Edited & Published**

*COLLECTIVE INTELLIGENCE: Creating a Prosperous World at Peace* (Oakton, VA: Earth Intelligence Network*,* 2008). Edited by Robert Steele and Mark Tovey, senior editor not listed to honor junior.

*PEACEKEEPING INTELLIGENCE: Emerging Concepts for the* Future (Oakton, VA: Open Source Solutions International Press, 2003) Edited by Ben de Jong, Cees Wiebes, and Robert Steele.

**Books in Progress**

*INTELLIGENCE FOR PEACE: Multinational, Multifunctional Information-Sharing & Sense-Making* (Oakton, VA: Earth Intelligence Network*,* delayed indefinitely. Edited by Col Jan-Inge Svensson, Land Forces Sweden (Ret), foremost practitioner-instructor, posted free online in rough form.

**Study Guides**

*Class Before One Inter-Agency Information-Sharing & Analytics (United Nations, Beirut, 2007)*

*Special Operations Open Source Intelligence Handbook* (June 2004, draft for SOF completion)

*NATO Open Source Intelligence Reader* (NATO, 2002), *Open Source Intelligence Handbook* (NATO, 2001)

*Asymmetric Warfare, Information Warfare, Open Source Intelligence (*US Special Operations, 1999)

*Open Source Intelligence Handbook* (Joint Military Intelligence Training Center, 1996)

*Intelligence Reader* (2 volumes, Marine Corps University, AY 1992-1993)

*Artificial Intelligence: Annotated Bibliography* (Central Intelligence Agency, Summer 1986)

*Multinational Corporations: Annotated Bibliography* (Council of Planning Librarians, 1975)

**Chapters**

“Foreword,” in editors to be determined, *Public Intelligence for Public Health* (NATO, 2013).

“The Craft of Intelligence,” in Robert Dover, Michael Goodman, and Claudia Hillebrand (eds.). *Routledge* *Companion to Intelligence Studies* (Oxford, UK: Routledge, 13 July 2013)

“The Ultimate Hack Re-Inventing Intelligence to Re-Engineer Earth,” in Uffe Kock Wiil (ed.), *Counter-Terrorism and Open Source Intelligence* (Heidelberg, DE: Springer, 2011)

“Creating a Smart Nation” in Mark Tovey, *COLLECTIVE INTELLIGENCE: Creating a Prosperous World at Peace* (Oakton, VA: Earth Intelligence Network, 2008), pp. 107-130

 “World Brain as EarthGame(TM)” in Mark Tovey, *COLLECTIVE INTELLIGENCE: Creating a Prosperous World at Peace* (Oakton, VA: Earth Intelligence Network, 2008), pp. 389-398

“Open Source Intelligence (OSINT)” in Loch Johnson (ed.), *Strategic Intelligence* (Volume 2: Collection, Santa Barbara, CA: Praeger, 2007), pp. 95-122 This is the strategic overview in relation to all aspects of secret intelligence.

 “Open Source Intelligence (OSINT) in Loch Johnson (ed.), *Handbook of Intelligence Studies* (Oxford, UK: Routledge, 2007), pp. 129-147. This is the operational practice guide.

 “Open Source Intelligence (OSINT)” in Loch Johnson and Dr. James Wirtz (eds.), *Strategic Intelligence: Windows into a Secret World, An Anthology* (Cary, NC: Roxbury, 2007)

 “The Importance of Open Source Intelligence to the Military,” in Loch K. Johnson and James J. Wirtz (eds.), *Strategic Intelligence: Windows into a Secret World* (Cary, NC: Roxbury, 2004), pp. 112-119.

 “Information Peacekeeping & The Future of Intelligence: The United Nations, Smart Mobs, & the Seven Tribes,” in Ben de Jong, Wies Platje, and Robert Steele (eds.), *PEACEKEEPING INTELLIGENCE: Emerging Concepts for the Future* (Oakton, VA: Open Source Solutions International Press, 2003), pp. 201-225

“Peacekeeping Intelligence: Leadership Digest 1.0,” in Ben de Jong, Wies Platje, and Robert Steele (eds.), *PEACEKEEPING INTELLIGENCE: Emerging Concepts for the Future* (Oakton, VA: Open Source Solutions International Press, 2003), pp. 389-435

“Threats Strategy and Force Structure, an Alternative Paradigm for 21st Century Security,” in Steven Metz (ed.) *Revising the Two MTW Force Shaping Paradigm* (Strategic Studies Institute, 2001)

"Presidential Leadership and National Security Policymaking", in Douglas T. Stuart (ed.), *Organizing for National Security* (Strategic Studies Institute, 2000), pp. 245-282.

 “TAKEDOWN: Targets, Tools, and Technocracy,” in Lloyd J. Matthews (ed.), *Challenging the United States Symmetrically and Asymmetrically: Can America be Defeated?* (Strategic Studies Institute, 1998), pp. 117-141.

 “Information Peacekeeping: The Purest Form of War”, in Lloyd J. Matthews (ed.), *Challenging the United States Symmetrically and Asymmetrically: Can America be Defeated?* (Strategic Studies Institute, 1998), pp. 143-171.

 “INFORMATION PEACEKEEPING: The Purest Form of War,” in Douglas Dearth and Alan Campen, *CYBERWAR: Myths, Mysteries, and Realities* (Armed Forces and Electronics Association Press, 1998).

 “Creating a Smart Nation: Information Strategy, Virtual Intelligence, and Information Warfare,” in Alan D. Campen, Douglas H. Dearth, and R. Thomas Goodden (eds.), *CYBERWAR: Security, Strategy,* and Conflict in the Information Age (AFCEA, 1996)

 “Fiche sur le Renseignement Ouverte,” in l’Admiral Pierre Lacoste, *Defense et Renseignement* (Paris, FR: Editions L’Harmattan, 1995). In French, “On Open Source Intelligence.”

**Monographs**

*Human Intelligence (HUMINT): All Humans, All Minds, All the Time* (Strategic Studies Institute, May 2010)

*Putting the I into DIME: Strategic Communications & Information Operations, Peacekeeping Intelligence & Information Peacekeeping; Early Warning and Stabilization & Reconstruction Operations*, (Strategic Studies Institute, February 2006)

*The New Craft of Intelligence: Achieving Asymmetric Advantage in the face of Nontraditional Threats* (Strategic Studies Institute, February 2002)

*War & Peace in the Digital Age: Digital Natives, Serious Games, & the Way of the Wiki Seventh Generation Information Operations and Irregular Warfare (Waging Peace)* (Strategic Studies Institute, set aside after critical review)

**Official Studies Inclusive of Original Analytic Models**

Study Director, Special Studies (various global endeavors, several with collection and analysis in up to 33 languages, for the U.S. Special Operations Command and the U.S. Central Command, 1997-2008).

Study Director, Open Source Intelligence, J-2 Plans U.S. Central Command (multiple studies over a three year period studying key aspects of each of 27 countries in respective languages, from water to logistics choke points to public perceptions of US public, US government, US military, US as a national construct; first study on Somali piracy; then global studies of Islamic sermons and Islamic families (top 20 in each of the Caliphate countries, 2005-2007))

Study Director, Proliferation Studies (seven case studies on hardest proliferation problems for Project SWEEPSTAKES, an inter-agency all-source endeavor. Using only open sources in all relevant languages, mapped individuals, components, sites, and transit devices for each of the seven major proliferation targets, creating huge wall maps, 1998-1999)

Study Director, *Planning and Programming Factors for Expeditionary Operations in the Third World* (Marine Corps Combat Development Command, March 1990) Created a new analytic model across military, civilian, and geographic frames, with 144 factors each defined by the war-fighter at 3-5 degrees of difficulty. Using only open sources, created strategic generalizations highly relevant to force structure and acquisition management.

**Articles[[1]](#footnote-1)**

“The Open Source Everything Manifesto,” *Reality Sandwich*, 13 June 2012

“How I Tested the Boundaries of the Two-Party Tyranny – Last Call for Occupy,” *Reality Sandwich*, 24 May 2012

“The Battle for the Soul of the Republic,” *Reality Sandwich*, 10 April 2012

“[National Intelligence and National Defense](http://www.campaignforliberty.com/article.php?view=1464),” *Campaign for Liberty*, 17 June 2011

“Fixing the White House and National Intelligence,” *International Journal of Intelligence and Counterintelligence* (Winter 2010)

“OPINION–America’s Cyber Scam,” *Homeland Security Today*, 9 February 2010

 “Perhaps We Should Have Shouted: A Twenty-Year Retrospective, *Phi Beta Iota*, 3 August 2009

“U.S. Naval Seapower in the 21st Century:24/7 Pile-On, M4IS2[[2]](#footnote-2) Hub, & Peace From the Sea.” *Phi Beta Iota*, July 2009

“Intelligence for the President—AND Everyone Else,” *CounterPunch*, Weekend Edition, February 27 – 1 March 2009

“The Open Source Program: Missing in Action,” *International Journal of Intelligence and Counterintelligence* (Fall 2008)

“Rebalancing the Instruments of National Power,” *Phi Beta Iota*, 9 May 2008

“Foreign Liaison and Intelligence Reform: Still in Denial,” *International Journal of Intelligence and Counterintelligence*, (Summer 2007)

“Blank Slate: Open Source Intelligence,” *Forbes ASAP*, 18 April 2006

“Intelligence Affairs: Evolution, Revolution, or Reactionary Collapse?” *International Journal of Intelligence & Counterintelligence* (Winter 2005-2006)

“Peacekeeping Intelligence & Information Peacekeeping,” *International Journal of Intelligence & Counterintelligence* (Summer 2005)

 “Intelligence Reform: More Needs to Be Done” *Parameters* (Summer 2005)

“Information Peacekeeping and the Future of Intelligence,” *International Journal of Intelligence and Counterintelligence* (Summer 2004)

“The New Craft of Intelligence: Making the Most of Open Private Sector Knowledge,” *TIME Magazine* (Web), 2002

"Crafting Intelligence in the Aftermath of Disaster," *International Journal of Intelligence and Counterintelligence* (April 2002)

"Possible Presidential Intelligence Initiatives", *International Journal of Intelligence and Counterintelligence* (December 2000)

"Muddy Waters, Rusting Buckets: A Skeptical Assessment of U.S. Naval Effectiveness in the 21st Century" (accepted for publication by the U.S. Naval Institute *Proceedings*, withdrawn and published at [www.defensedaily.com/reports/gonavy.htm](http://www.defensedaily.com/reports/gonavy.htm) 17 November 1999).

“The Asymmetric Threat: Listening to the Debate,” *Joint Forces Quarterly* No. 20 (National Defense University, Autumn/Winter 98-99), pp. 78-84.

"Relevant Information and All-Source Analysis: The Emerging Revolution" in *American Intelligence Journal* (Spring 1999)

"First to Fight but Not Fighting Smart: A Skeptical Assessment of U.S. Marine Corps Effectiveness in the 21st Century", *Marine Corps Gazette* (May 1999)

 “Virtual Intelligence: Conflict Avoidance and Resolution through Information Peacekeeping”, *Journal of Conflict Resolution* (Spring 1999), originally developed for the U.S. Institute of Peace (1997).

 “Eyes Wide Shut,” *WIRED Magazine* (August 1997)

INTERVIEW “Intelligence Strategique aux Etats-Unis: Mythe ou Realite?” *Revue Francaise de Geoeconomie* (Spring 1997) In French, “Strategic Intelligence in the US: Myth or Reality?”

“Open Sources and Cyberlaw,” *Fringeware* (#11, April 1997)

“The Military Perspective on Information Warfare: Apocalypse Now,” *Enjeux Atlantiques* (#14, February 1997)

“Creating a Smart Nation: Strategy, Policy, Intelligence, and Information,” *Government Information Quarterly* (Summer 1996)

“Reinventing Intelligence: The Vision and the Strategy,” *International Defense & Technologies* (December 1995), bilingual in French and English.

“Private Enterprise Intelligence: Its Potential Contribution to National Security,” in *Intelligence and National Security* (Special Issue, October 1995)

“Reinventing Intelligence: Holy Grail or Mission Impossible?” *International Journal of Intelligence and Counterintelligence* (Summer 1994)

 “ACCESS: The Theory and Practice of Competitor Intelligence,” *Journal of the Association for Global Strategic Information* (July 1994)

 “Corporate Role in National Competitiveness: Smart People + Good Tools + Information = Profit”, *Proceedings*, Society of Photo-Optical Engineers (Spring 1994)

 “A Critical Evaluation of U.S. National Intelligence Capabilities,” *International Journal of Intelligence and Counterintelligence* (Summer 1993)

“E3I: Ethics, Ecology, Evolution, and Intelligence: An Alternative Paradigm for National Intelligence,” *Whole Earth Review* (Fall 1992)

“C4I: The New Linchpin,” *Proceedings* (U.S. Naval Institute, July 1992)

“Applying the ‘New Paradigm’: How to Avoid Strategic Intelligence Failures in the Future,” *American Intelligence Journal* (Autumn 1991)

 “Intelligence Support to Expeditionary Planners,” *Marine Corps Gazette* (September 1991)

 “Intelligence in the 1990's: Recasting National Security in a Changing World,” *American Intelligence Journal* (Summer/Fall 1990)

**Book Reviews[[3]](#footnote-3)**

[Worth a Look: Book Review Lists (Positive Future)](http://www.phibetaiota.net/2010/07/worth-a-look-re-mixed-book-review-lists/)

[Worth a Look: Book Review Lists (Negative Past)](http://www.phibetaiota.net/2010/07/worth-a-look-book-review-lists-negative/)

**Reflections (Phi Beta Iota the Public Intelligence Blog)**

2013 Robert Steele: Reflections on Reform

2012 Robert Steele: Reflections on Healing the Americas

2012 Robert Steele: Reflections on the US Military — Redirection Essential — and a Prerequisite to Creating a 450-Ship Navy, a Long-Haul Air Force, and an Air-Liftable Army

2012 Robert Steele: The Human Factor & The Human Environment: Concepts & Doctrine? Implications for Human & Open Source Intelligence

2012 Robert Steele: Practical Reflections on UN Intelligence + References & Reviews + UN RECAP Updated

2012 Robert Steele: Reflections on United Nations Intelligence & Counterintelligence

2012 Robert Steele: Addressing the Seven Sins of Foreign Policy — Why Defense, Not State, Is the Linch Pin for Global Engagement

2012 Robert Steele: Reflections on Inspectors General

2011 Robert Steele: Reflections on Revolution, Information & Civil Affairs

2010 Robert Steele: Reflections on Integrity UPDATED + Integrity RECAP

2009 Robert Steele: Politics & Intelligence–Partners Only When Integrity is Central to Both

**Op-Eds (Selected)**

 “National Intelligence and National Defense,” *Campaign for Liberty*, 17 June 2011

“Cyber-Intelligence: Restore the Republic of “Of, By, and For,” *Huffington Post*, 4 January 2011

“Infinite Wealth for All,” *Huffington Post*, 26 December 2010

“Frog 6 Guidance for 2010-2020,” *Huffington Post*, 21 December 2010

“Diversity of Voices & Values,” *Huffington Post*, 21 December 2010

 “Empire of Lies & Secrecy,” *Huffington Post*, 11 December 2010

 “A World That Works for All,” *Huffington Post*, 6 December 2010

 “REVIEW: Buckminster Fuller’s 1928 *Ideas & Integrities*,” *Huffington Post*, 30 November 2010

“Our Choice: Changing the Game,” *Huffington Post*, 15 November 2010

 “On the Issues from Abortion to War & Peace,” *Huffington Post*, 4 November 2010

“8 Populations, 4 Methods,” *Huffington Post*, 2 November 2010

“12 Core Policy Domains,” *Huffington Post*, 27 October 2010

“10 High Level Threats to Humanity, *Huffington Post*, 26 October 2010

“What’s Right with America? Let Me List the Books,” *Huffington Post*, 21 October 2010

“My Talk with Tom Atlee: Primer on Citizen Intelligence,” *Huffington Post*, 19 October 2010

“Strategic Analytic Model for Creating a Prosperous World at Peace,” *Huffington Post*, 14 October 2010

**Graduate Research Posted Online**

*National Security C3, I3, H3: Command, Communications, & Computing; Inter-Agency, Inter-Disciplinary, Inter-Operability; Heuristics of the Community Intelligence Cycle* (University of Oklahoma, 1987)

*Artificial Intelligence and Complex Public Organizations* (University of Oklahoma, 1986)

*Theory, Risk Assessment, and Internal War: A Framework for the Observation of Revolutionary Potential* (Lehigh University, 1976)

*The Origin and Failure of the State* (Lehigh University, 1975)

*An Outline of the Structure and Strategy of the Foreign Affairs System of the People’s Republic of China* (Lehigh University, 1975)

*Perversion or Progression? An Examination of Our Constitution’s Contemporary Validity in Foreign Affairs* (Muhlenberg College, December 1973)

*Theological Ethics* (Muhlenberg College, Fall 1973)

**Testimony, Invited Lectures & Recurring Instruction[[4]](#footnote-4)**

“Integrity, Reflexivity, & Open Source Everything,” Panel on Complexity and Reflexivity (Washington Academy of Sciences, 31 March 2012)

“The Open Source Everything Manifesto: Coping with Complexity via Transparency, Truth, & Trust,” University Seminar on Reflexive Systems (George Washington University, 15 March 2012)

 “Competitive Commercial Intelligence and Strategy in International Markets: Context and Challenge,” Government of Spain, November – December 2011

 “Cyber-Command or Information Operations 21st Century (IO 21),” (US Army Annual Information Operations Conference, Peterson AFB CO, 6 April 2011)

“Hacking Health: Integrative Analytics to Optimize Personal Health, Environmental Health, Natural and Alternative Cures, and Standard Medical/Pharmaceutical Remediation,” Health 2.0, 24 March 2011

 “Building a Global Web: Education, Intelligence, & Research,” Candidacy Briefing for position of Vice President for Global Strategies (George Mason University, January 2011)

“Impact of Globalization on Intelligence: Context & Challenge,” (Government of Chile, 25 November 2010, Santiago, Chile)

“SPY IMPROV: Questions & Answers with the #1 Amazon Reviewer for Non-Fiction (New York City, 17-18 July 2010, eight hours, from 1159 on Saturday 17 July 2010 to 0800 on Sunday 18 July 2010)

“Hacking Humanity,” Hackers on Planet Earth (HOPE) Keytone (New York City 16 July 2010, on hour)

“The Future of OSINT is M4IS2: Online Tutorial, *Phi Beta Iota*, 25 November 2009

“The Ultimate Hack: Re-Inventing Intelligence to Re-Engineer Earth,” (Denmark 27-28 October 2009)

“Real Time Information: Injecting New Information Into Decision Systems (National Press Club, Washington, D.C., 23 September 2009)

“Planned Remarks for Robert David STEELE Vivas,” Economics, Intelligence, & Transparency Conference (New York City, 13 September 2009)

 “DoD Open Source Intelligence Leadership Briefing,” to USD(I) and DIA, *Phi Beta Iota*, 10 September 2009

“DoD Open Source Intelligence Staff Briefing,” to USD(I) and DIA, *Phi Beta Iota*, 10 September 2009

“Open Everything,” UNICEF (New York City, 15 July 2009)

“The Ultimate Hack: Re-Inventing Intelligence to Re-Engineer Earth (Faculty of Advanced Engineering, University of British Columbia, March 2009)

“Secession is Not Sedition: Restoring the Sovereignty of the Public over the Substance of Governance (Third North American Secession Convention, Manchester, New Hampshire, 15 November 2008)

“Information-Sharing & Analytics Orientation,” (National Defense Intelligence College, Multinational Intelligence Fellows Program, 11 March 2008)

“United Nations “’Class Before One” Information-Sharing and Analytics Orientation,” (UN Mission Beirut, Lebanon, August 2007)

“Bin Laden, U.S. Intelligence, and National Security,” Hackers on Planet Earth (New York, 20 July 2006)

“The Failure of 20th Century Intelligence,” Hackers on Planet Earth (New York City, 21 July 2006)

“Spy Improv: Everything You Ever Wanted to Know About Reality But Didn’t Know Who to Ask,” (4 hours), Hackers on Planet Earth (New York City, 21 July 2006)

“Model for Making Amazon the World Brain: All Information, All Languages, All the Time,” Amazon Developers’ Conference Capstone Speaker (Seattle, 6 January 2006)

“Open Source Intelligence: The Way Ahead,” Naval Intelligence Professionals (Suitland, MD, 3 February 2006)

“The Googlization of Intelligence,” Hackers (Silicon Valley, 5 November 2005)

“E3i: Ethics, Ecology, Evolution, and Intelligence—Making the Revolution,” U.S. Army Strategy Conference (Carlisle, PA 22 April 2005)

“Information Peacekeeping: A Nobel Objective,” Third International Conference on Peacekeeping Intelligence (Stockholm, 4 December 2005)

“The Future of Intelligence: Not Federal, Not Secret, Not Expensive,” Guest Lecture for the Assistant Secretary for Intelligence, Department of Homeland Security, 8 November 2004.

 “The New Craft of Intelligence: How State Should Lead,” Distinguished Speaker Presentation to the Secretary (of State Colin Powell)’s Open Forum (24 March 2004)

 “C4I Revolution and National Security,” Armed Forces Communications and Electronics Association (San Antonio, 1 September 2003)

 “Strategic Threat Assessment: A Regional Approach to Intelligence, Force Structure, & Combined Operations,” Presentation to the conference of South American military leaders (U.S. Southern Command, 26 March 2003)

“Information Peacekeeping & the Future of Intelligence,” Netherlands Intelligence Studies Association Banquet Speaker (Amsterdam, 15 November 2002)

“The New Craft of Intelligence What Should the T Be Doing to the I in IT,” National Security Agency Industry Conference Keynote (Las Vegas, 6 January 2002)

“One World Ready or Not: From National Capabilities to Global Coverage Through a Virtual Intelligence Community Coordinated by NATO/PfP,” Supreme Headquarters Allied Powers Europe, 2000.

“TOUGH LOVE,” Security Affairs Support Association, Defense Intelligence Agency (16 September 1999)

“The Information Age and Open Source Intelligence: National Security through the Reinvention of National and Defense Intelligence” (recurring presentation to the National Security Intelligence Course, Joint Military Intelligence Training Center, 1994-1999)

TESTIMONY: Talking Points on Secrecy and Accountability (Congressional Forum, 9 October 1996)

TESTIMONY: Sources & Methods for Congressional Inquiry (Commission on Secrecy, Summer 1996)

“Waging War and Peace in the 21st Century: Creating the Virtual Intelligence Community,” International Flag Officer’s Conference, Secretariat General de la Defense Nationale (Paris, 15 December 1995)

TESTIMONY: “Reinventing National Intelligence,” and the “Burundi Benchmark Exercise,” Commission on the Roles and Capabilities of the US Intelligence Community (5-9 August 1995)

“National Information Strategy for National Security and National Competitiveness,” Community Open Source Program Office Government-Industry Conference (16 June 1995)

“Reinventing Intelligence: The Advantages of Open Source Information and National & Corporate Security in the Age of Information,” 6th National Threat Symposium on Information Sharing (McLean, 1 November 1994)

“Creating a Smart Nation: The Way Ahead,” presented abroad to multiple governments in a world tour, 1994

“The Reinvention of Intelligence,” Conference on Defense and Intelligence in the Chamber of the French Senate, 26 October 1993. Invited at the direction of the Prime Minister acting on the advice of his intelligence advisor.

TESTIMONY: Comments and Statement for the Record, Presidential Inter-Agency Task Force on National Security Information (Washington, 9 June 1993)

RECURRING LECTURES: on non-fiction, strategy, leadership, and all aspects of the discipline of intelligence.

**Appearances in Documentaries, YouTube[[5]](#footnote-5)**

*Les Hackers*, National Geographic Channel (2008)

*American Drug War: The Last White Hope* (2007)

*Le Monde selon Bush* (The World According to Bush) by William Karel, Paris Premiere TV (2004)

Four informally taped presentations on YouTube including

* “Need for Strategic Analytic Model,” Woodrow Wilson Center, 8 April 2011 (2 minutes)
* Impact of Globalization on Intelligence: Context & Challenge (in Spanish, Chile, November 2010)
* Open Everything (Gnomedex, Seattle, 2007)
* Amazon as the Hub of the World Brain (Amazon Developers Conference, Seattle, 2007)

**Profiles of Steele by Others**

* [Toffler on Steele in *War & Anti-War*](http://www.phibetaiota.net/2011/04/?p=4061) (1993)
* [Yankeelov on Steele in Year in Computers](http://www.phibetaiota.net/2000/03/2000-the-year-in-computing-open-source-solutions/) (2000)
* [Kimery on Steele in *Homeland Security Today*](http://www.phibetaiota.net/2011/04/?p=2482) (2009)
* [Myers on Steele in *Reflexive Practice*](http://www.phibetaiota.net/2011/04/?p=27952) (2010)
1. Partial Listing. [↑](#footnote-ref-1)
2. Multinational, Multiagency, Multidisciplinary, Multidomain Information-Sharing & Sense-Making (M4IS2) [↑](#footnote-ref-2)
3. #1 Amazon reviewer for non-fiction, reading in 98 categories, Over 500 “fans” whose votes are not counted. Under the older system that did not count negative reviews, over-all #32 among all Amazon reviewers for all categories of literature. Under the new system, which does count negative reviews (shoot the messenger in effect), #292 among all reviewers including those that do fiction, movies, software, and household products. [↑](#footnote-ref-3)
4. Partial Listing. [↑](#footnote-ref-4)
5. Very selective. [↑](#footnote-ref-5)